



Half Year and 2nd Quarter FY2006-07 Financial Results 27 October 2006

Singapore Airlines Limited Company Registration No.: 197200078R

Further information and media releases can be found at the Singapore Airlines internet website www.singaporeair.com.sg



SIA GROUP 1H 2006/07 RESULTS

GROUP HIGHLIGHTS

– 1H FY06/07

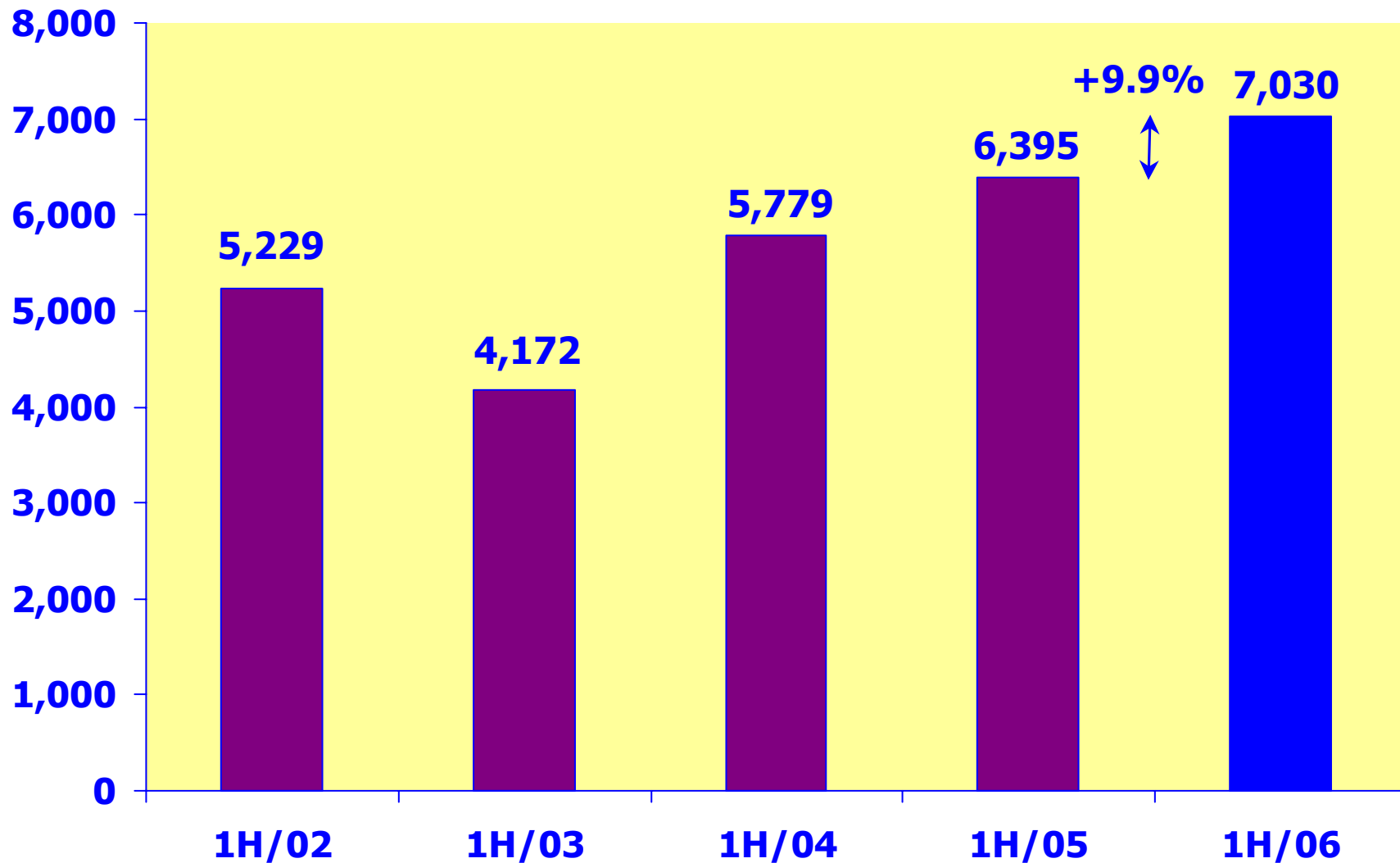
Highlights of Group's Performance

- **Record revenue \$7,030 million (+9.9%)**
- **Operating profit \$533 million (-8.7%)**
- **Net profit \$868 million (+50.3%)**
- **Earnings per share 70.8 cents (+49.4%)**
- **Interim dividend per share 15.0 cents (+50.0%)**

GROUP REVENUE

– 1H FY06/07 (\$ million)

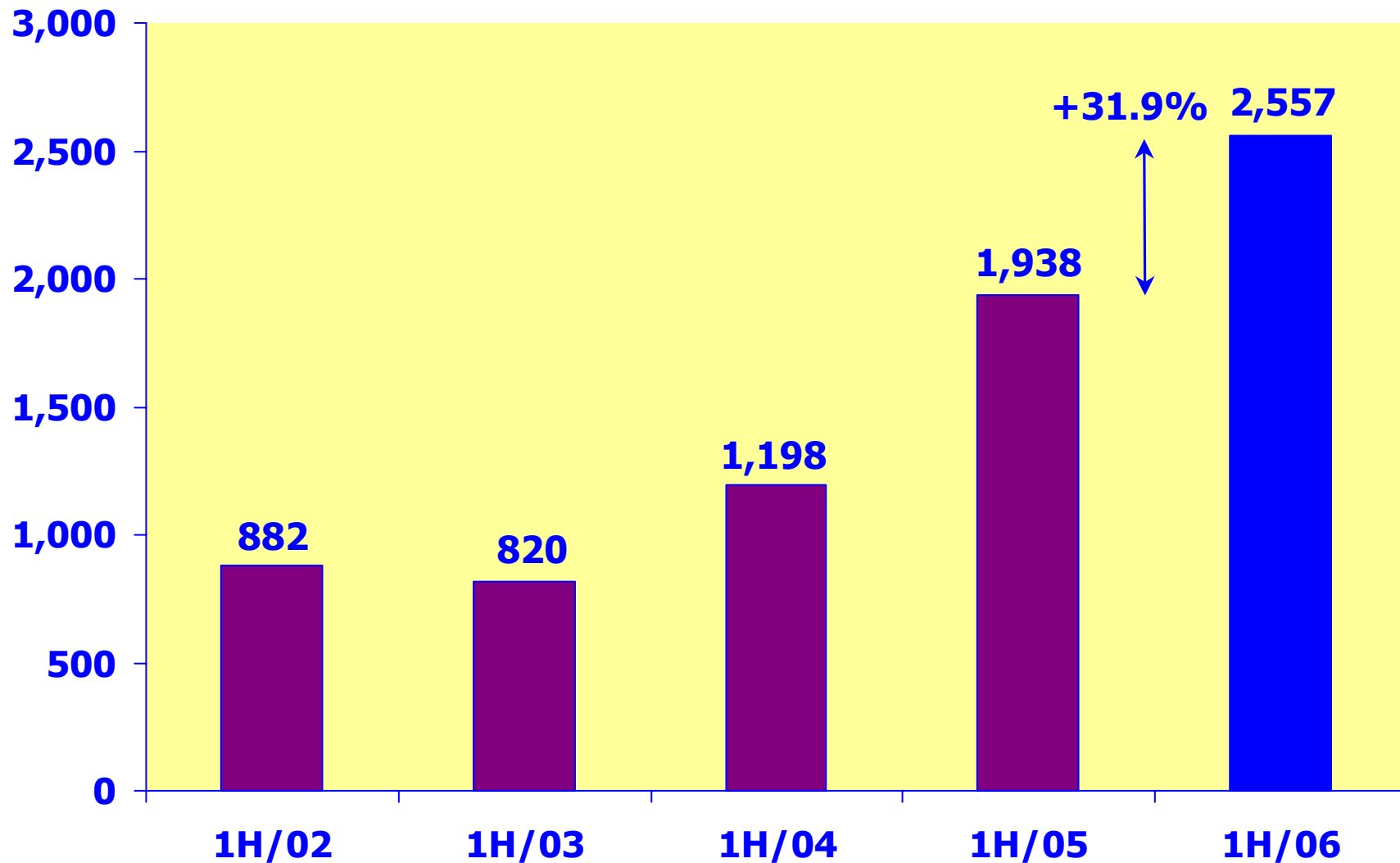
(\$ million)



GROUP FUEL EXPENDITURE

– 1H FY06/07 (\$ million)

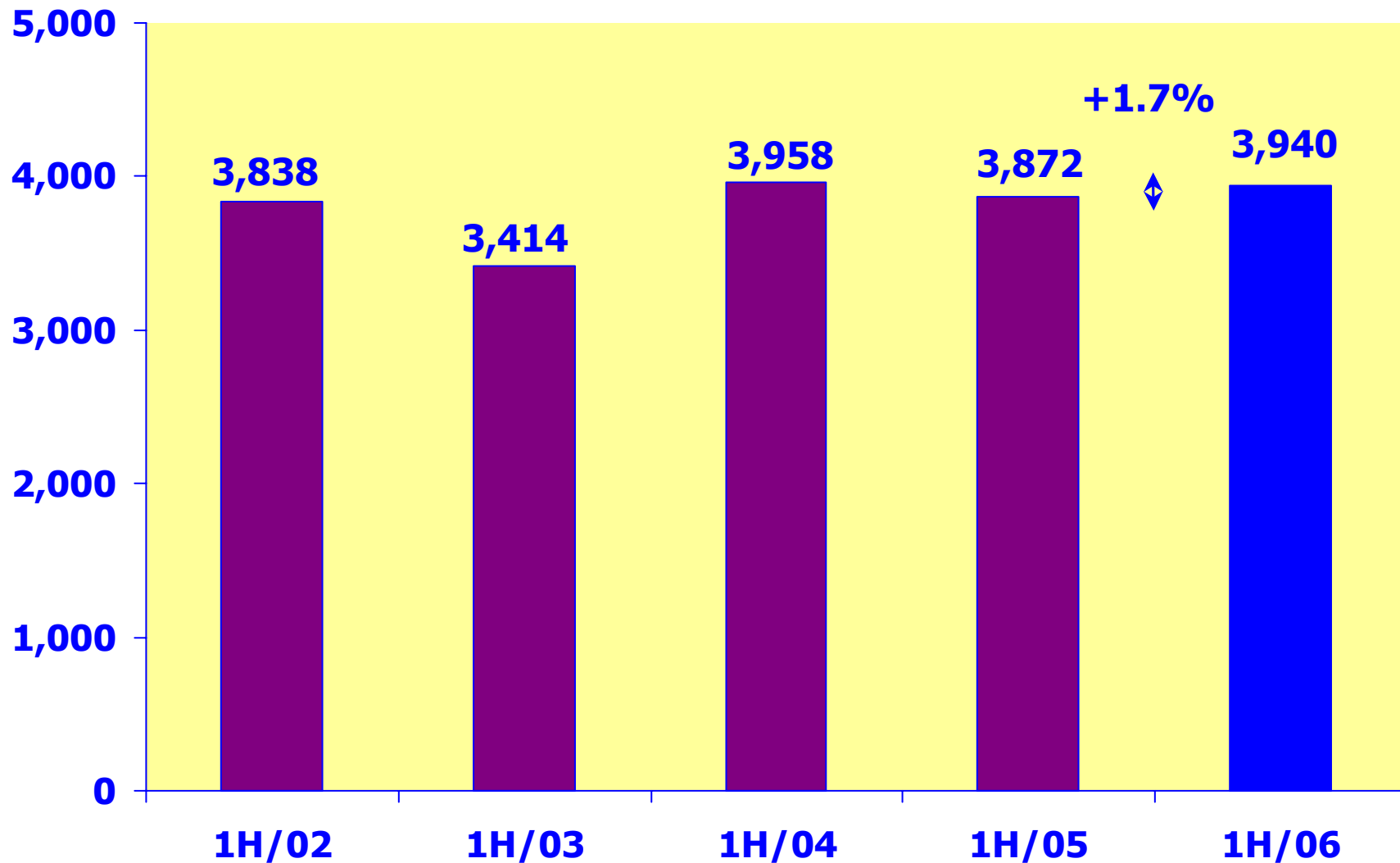
(\$ million)



GROUP EX-FUEL EXPENDITURE

– 1H FY06/07 (\$ million)

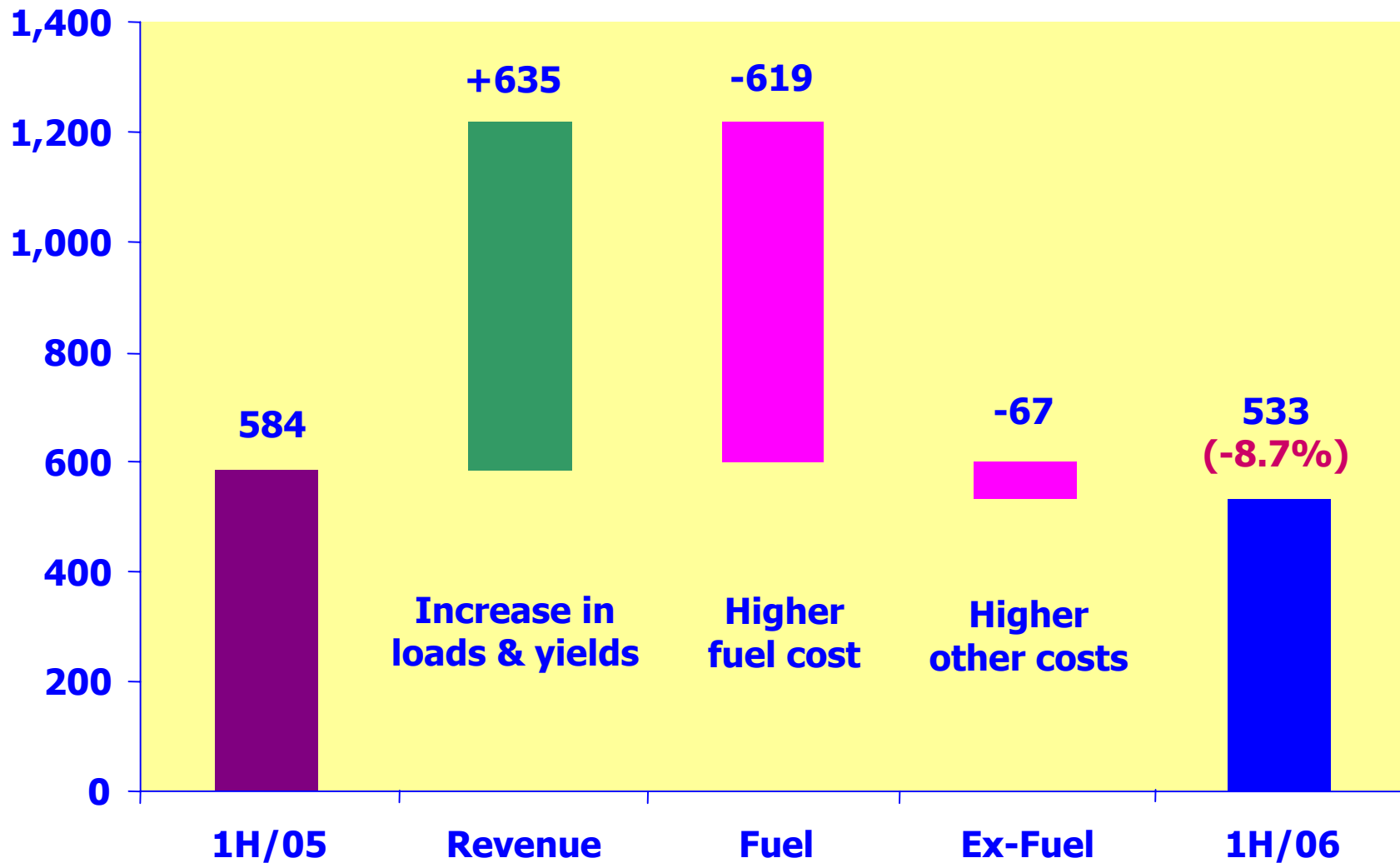
(\$ million)



GROUP OPERATING PROFIT

– 1H FY06/07 (\$ million)

(\$ million)

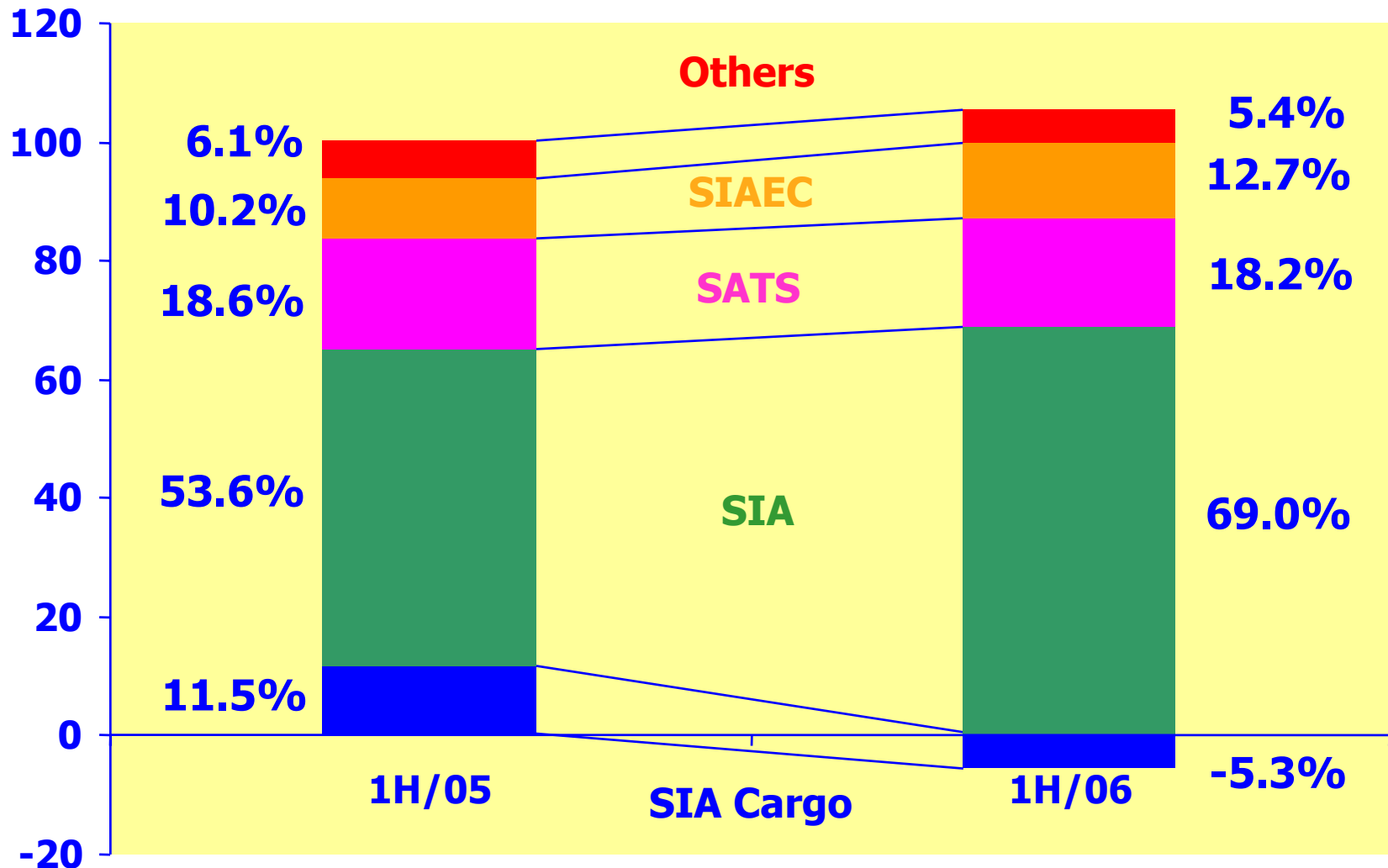


GROUP RESULTS

– 1H FY06/07

	<u>1H/06</u>	<u>1H/05</u>
Earnings Per Share (¢)	70.8	47.4
Interim Dividend Per Share (¢)	15.0	10.0
	<u>At 30 Sep 06</u>	<u>At 31 Mar 06</u>
Net Asset Value Per Share (\$)	11.20	11.00

CONTRIBUTION TO GROUP OPERATING PROFIT – 1H FY06/07





THE PARENT AIRLINE 1H 2006/07 RESULTS

THE PARENT AIRLINE COMPANY HIGHLIGHTS – 1H FY06/07

Highlights of Company's Performance

- **Capacity growth (+3.1%)**
- **Passengers carriage (+7.6%)**
- **Passenger load factor 77.5% (+3.2% points)**
- **Passenger yield 10.7¢/pkm (+2.9%)**
- **Record revenue \$5,481 million (+10.1%)**
- **Unit cost 7.8¢/ask (+8.3%)**
- **Operating profit \$368 million (+17.7%)**

THE PARENT AIRLINE COMPANY

RESULTS – 1H FY06/07 (\$ million)

	<u>1H/06</u>	<u>1H/05</u>	<u>% Change</u>
Total Revenue	5,480.6	4,978.3	+ 10.1
Total Expenditure	(5,112.5)	(4,665.6)	+ 9.6
Operating Profit	368.1	312.7	+ 17.7

THE PARENT AIRLINE COMPANY

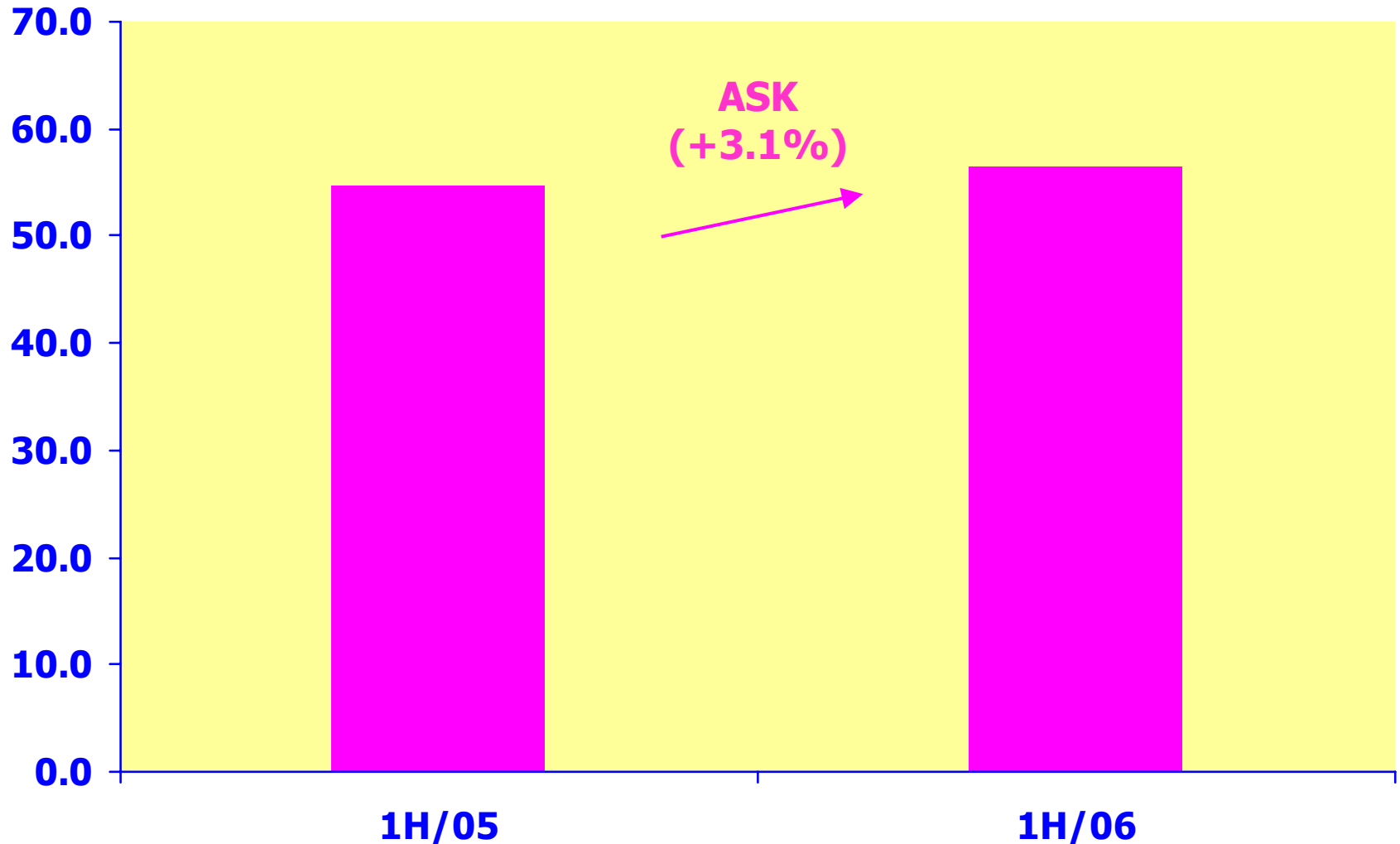
OPERATING PERFORMANCE – 1H FY06/07

	<u>1H/06</u>	<u>1H/05</u>	<u>% Change</u>	
Passenger Yield (¢/pkm)	10.7	10.4	+	2.9
Unit Cost (¢/ask)	7.8	7.2	+	8.3
Passenger Breakeven Load Factor (%)	72.9	69.2	+	3.7 pts

THE PARENT AIRLINE COMPANY

OPERATING PERFORMANCE – 1H FY06/07

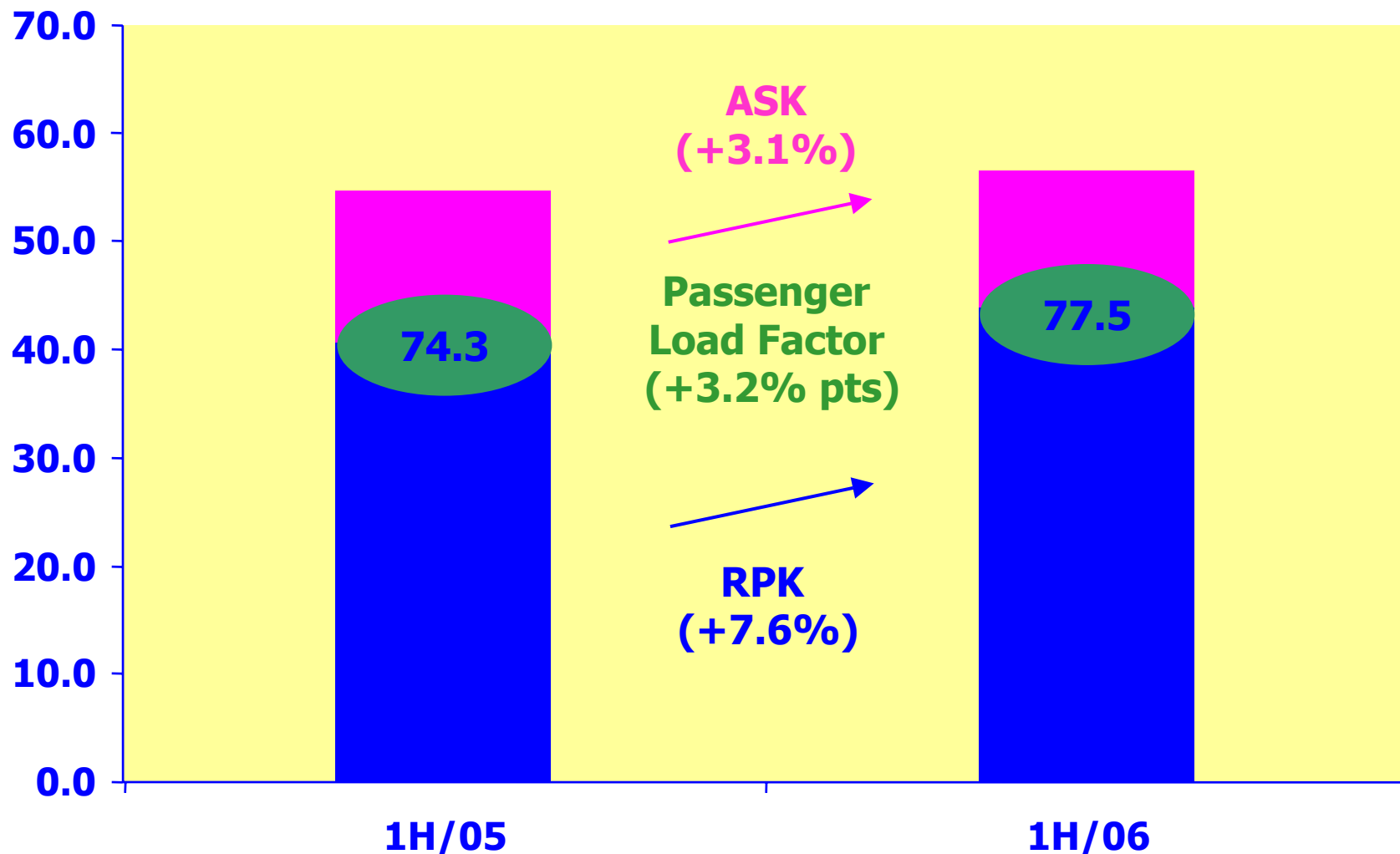
(Billion KM)



THE PARENT AIRLINE COMPANY

OPERATING PERFORMANCE – 1H FY06/07

(Billion KM)



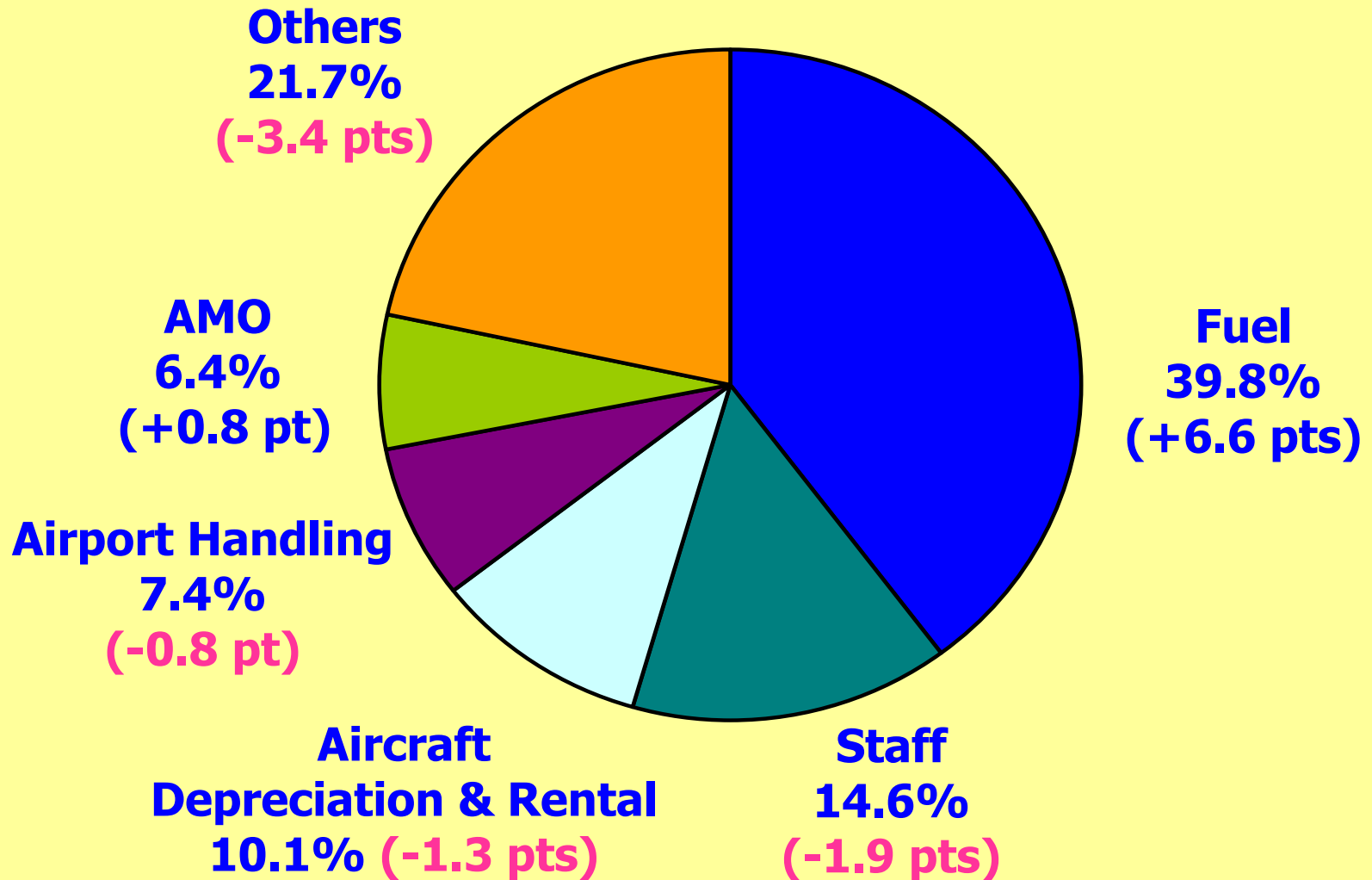
THE PARENT AIRLINE COMPANY

OPERATING PERFORMANCE – 1H FY06/07

	<u>1H/06</u>	<u>1H/05</u>	<u>% Change</u>	
Passenger Load Factor (%)	77.5	74.3	+ 3.2	pts
Passenger Breakeven Load Factor (%)	72.9	69.2	+ 3.7	pts
Passenger Load Factor Spread (%)	4.6 pts	5.1 pts	- 0.5	pt

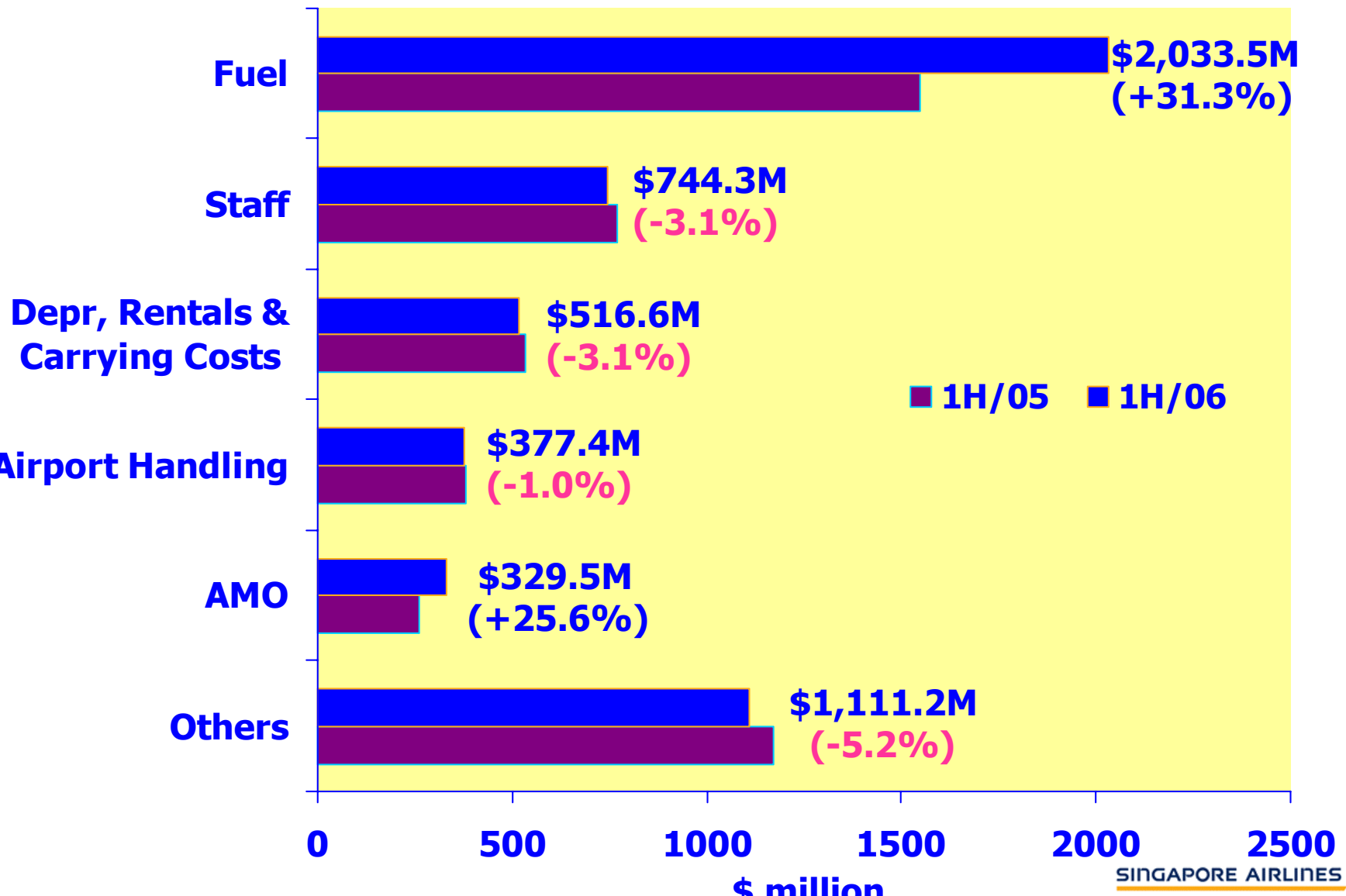
THE PARENT AIRLINE COMPANY

COST COMPOSITION – 1H FY06/07



THE PARENT AIRLINE COMPANY

COST ANALYSIS – 1H FY06/07

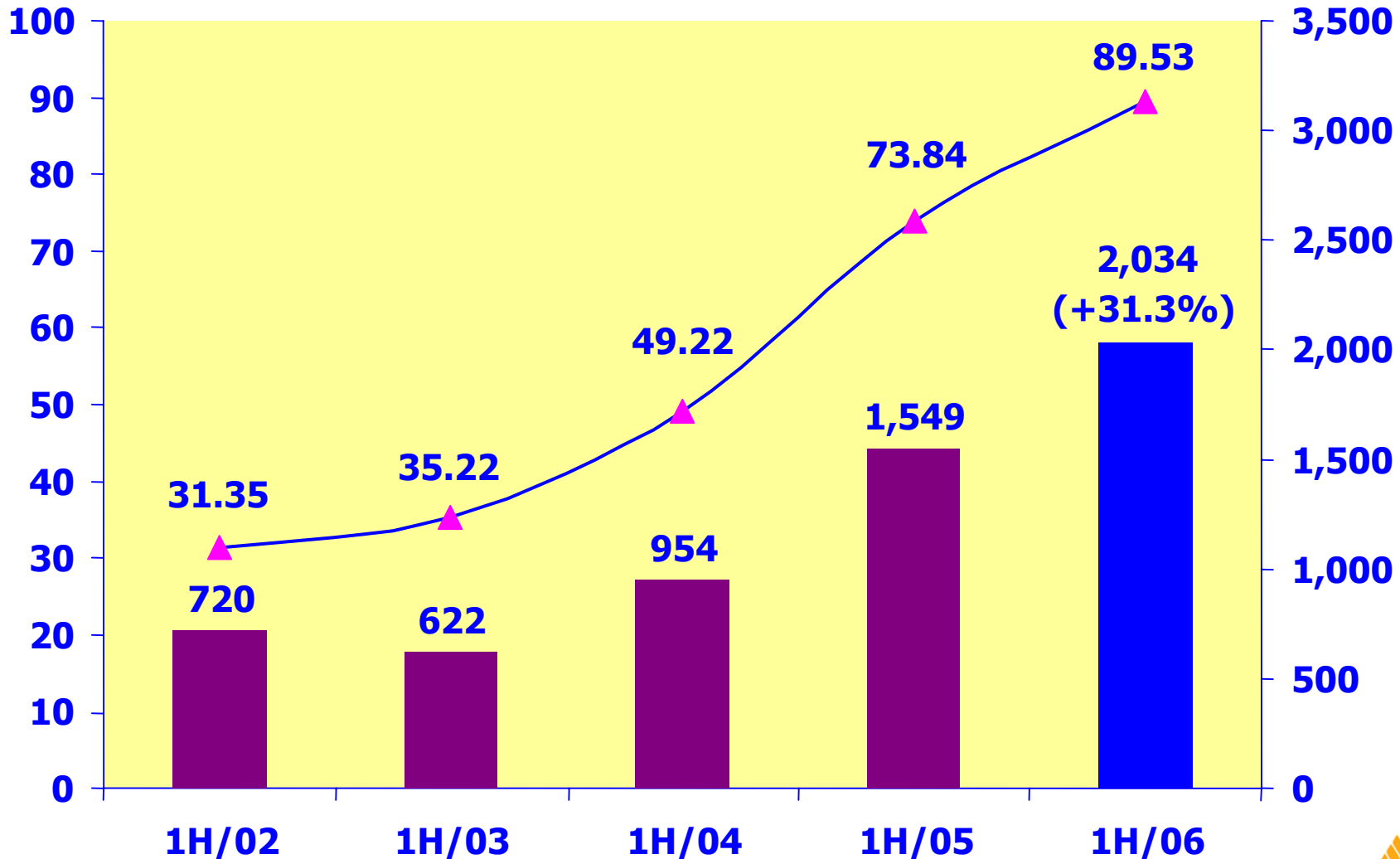


THE PASSENGER AIRLINE COMPANY

FUEL COST – 1H FY06/07

(U\$/BBL)

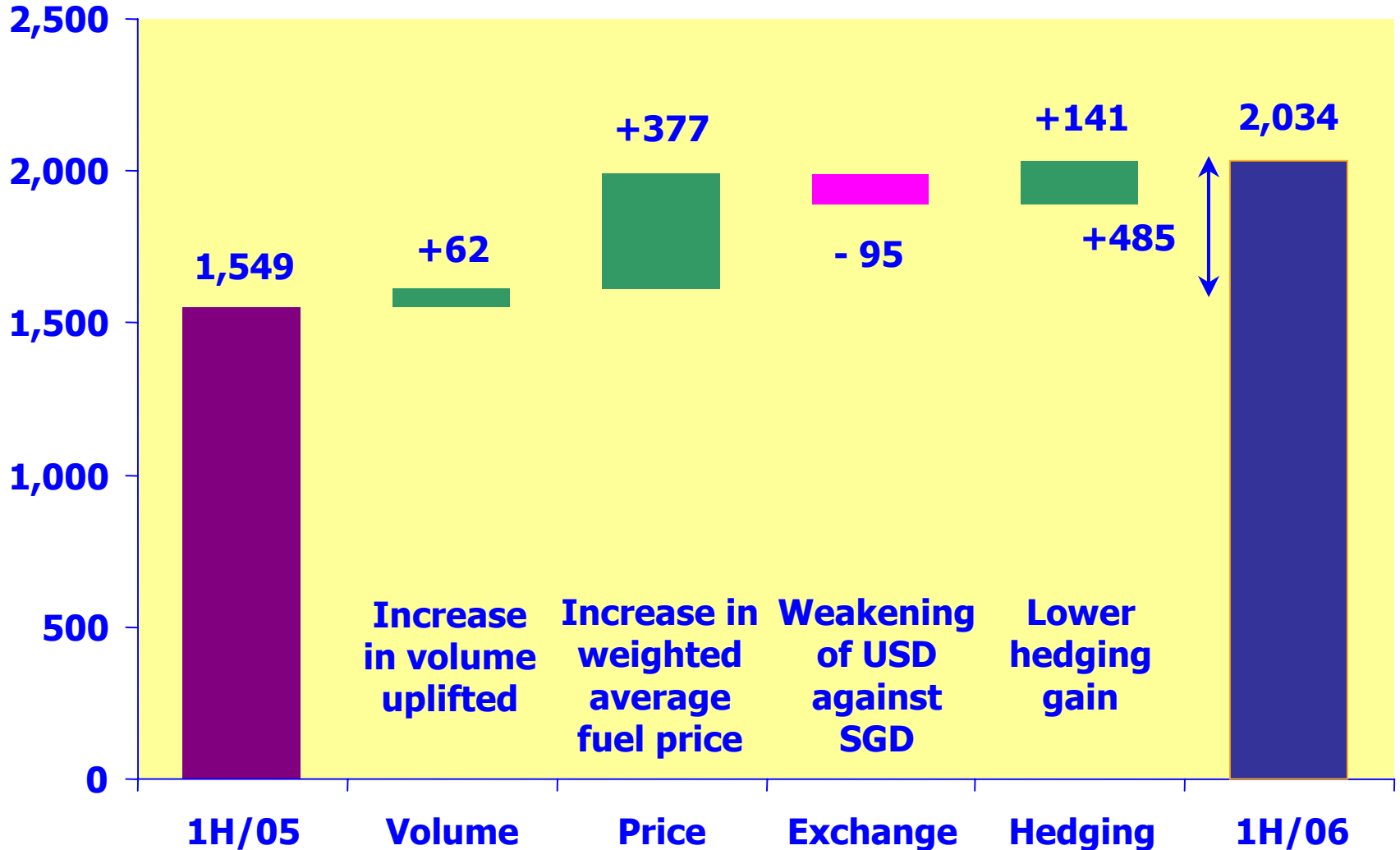
(\$ million)



THE PARENT AIRLINE COMPANY

FUEL COST ANALYSIS – 1H FY06/07

(\$ million)





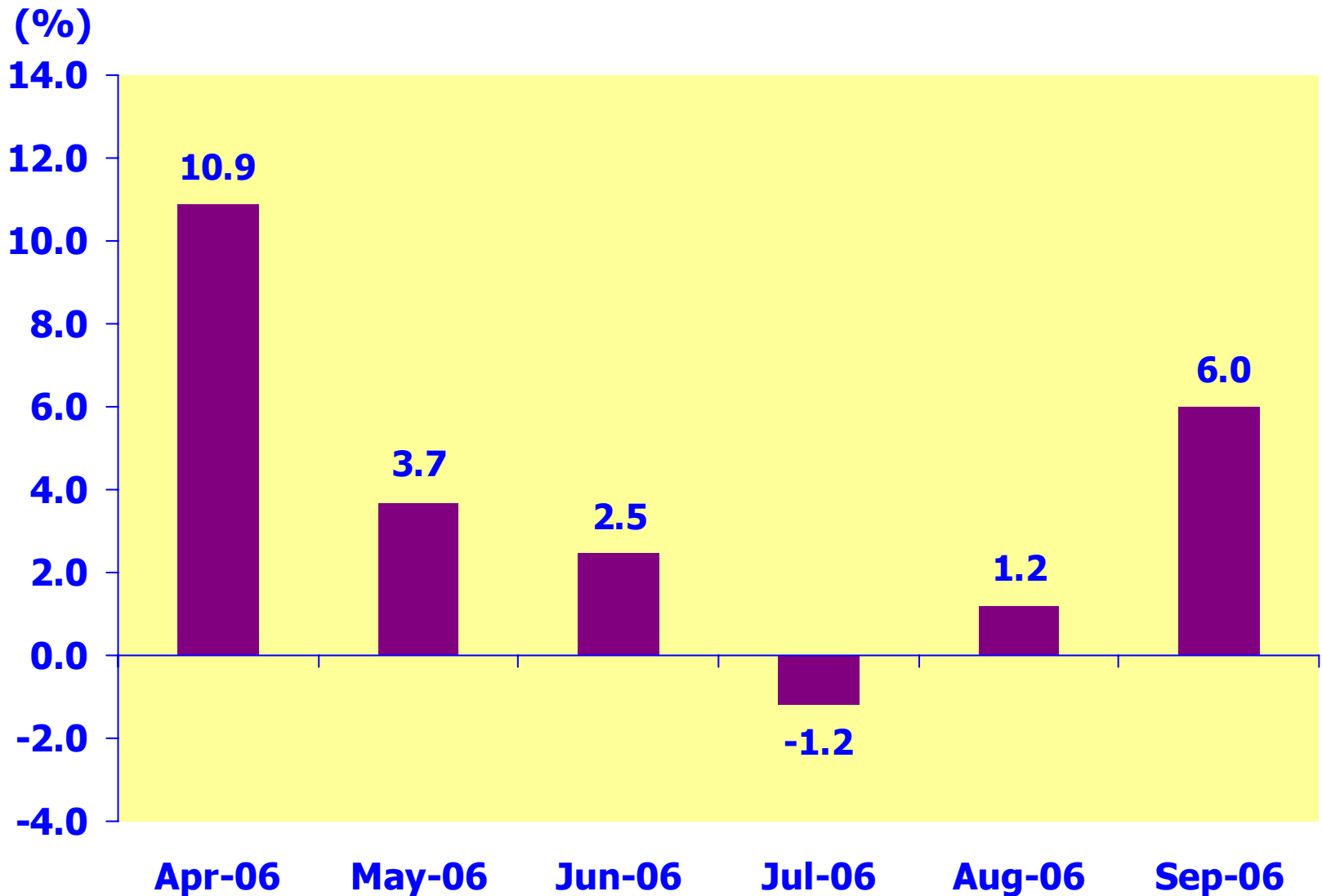
SIA SUBSIDIARIES 1H 2006/07 RESULTS

SUBSIDIARIES NET PROFIT/(LOSS)

– 1H FY06/07 (\$ million)

	<u>1H/06</u>	<u>1H/05</u>	<u>% Change</u>
SIAEC Group	138.4	105.6	+ 31.1
SATS Group	100.5	106.8	- 5.9
SilkAir	2.5	(2.5)	n.m.
SIA Cargo	(36.3)	45.0	n.m.

SIA CARGO OPERATING PERFORMANCE – GROWTH IN CARGO TRAFFIC



SIA CARGO

- **Cargo traffic growth picked up in September**
- **Momentum building up to pre X'mas peak**
- **Global economy uncertainty calls for caution**



OUTLOOK & DEVELOPMENTS

OUTLOOK

- **Fuel Price**
- **Fuel Hedging Position**
- **Fleet Development**
- **A380 Delivery**
- **New Products**

GROUP FUEL HEDGING POSITION – FY2006/07

- **Budgeted Uplift Volume (M BBL) 36**
- **Hedging Target (%) 30-60**
- **Percentage Hedged (%) 55**
- **Average Hedged Price (USD/BBL) 81**

PASSENGER FLEET DEVELOPMENT

– FY2006/07

	<u>No. of Aircraft</u>
As at 1 April 2006	90
Aircraft Deliveries	
• Boeing B777-300ER	9
Aircraft Sold Off	
• Boeing B747-400	5
As at 31 March 2007	94

A380 Delivery

- A380 delivery schedule by end 2008**

<u>Delivery Date</u>	<u>Aircraft</u>
October 2007	#1
January 2008	#2
February 2008	#3
April 2008	#4
June 2008	#5
July 2008	#6

NEW PRODUCTS

- **New First, Business and Economy Class seats**
- **Next generation *KrisWorld* inflight entertainment system**





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