

## DECEMBER 2025 OPERATING RESULTS

The operating results for December 2025 are given in the table below.

How the SIA Group performed in December 2025				
	2025	2024	Change	
<b>SINGAPORE AIRLINES</b>				
Available seat-km (million)	12,441.8	12,438.1	0.0 %	
Revenue passenger-km (million)	10,897.4	10,989.8	-0.8 %	
Passengers carried (thousand)	2,462.2	2,438.0	1.0 %	
Passenger load factor (%)	87.6	88.4	-0.8 pts	
<u>Load Factor by Route Region (%)</u>				
East Asia	90.7	90.0	0.7 pts	
The Americas	89.4	88.9	0.5 pts	
Europe	80.3	82.6	-2.3 pts	
South West Pacific	88.9	91.1	-2.2 pts	
West Asia and Africa	89.5	89.5	0.0 pts	
<b>SCOOT</b>				
Available seat-km (million)	3,659.3	3,259.6	12.3 %	
Revenue passenger-km (million)	3,261.0	2,908.7	12.1 %	
Passengers carried (thousand)	1,292.9	1,145.2	12.9 %	
Passenger load factor (%)	89.1	89.2	-0.1 pts	
<u>Load Factor by Route Region (%)</u>				
East Asia	89.6	89.7	-0.1 pts	
West Asia	88.7	89.4	-0.7 pts	
Rest of the World	88.0	87.7	0.3 pts	
<b>GROUP AIRLINES (PASSENGER)</b>				
Available seat-km (million)	16,101.1	15,697.7	2.6 %	
Revenue passenger-km (million)	14,158.4	13,898.5	1.9 %	
Passengers carried (thousand)	3,755.1	3,583.2	4.8 %	
Passenger load factor (%)	87.9	88.5	-0.6 pts	
<b>GROUP AIRLINES (CARGO)</b>				
Gross capacity (million tonne-km)	975.6	960.2	1.6 %	
Cargo load (million tonne-km)	538.3	515.0	4.5 %	
Cargo and mail carried (million kg)	101.0	94.0	7.4 %	
Cargo load factor (%)	55.2	53.6	1.6 pts	
<u>Load Factor by Route Region (%)</u>				
East Asia	50.9	49.2	1.7 pts	
The Americas	58.4	53.4	5.0 pts	
Europe	59.3	59.6	-0.3 pts	
South West Pacific	47.4	48.1	-0.7 pts	
West Asia and Africa	68.3	65.8	2.5 pts	
<b>Glossary:</b>				
Available seat-km = Number of available seats x distance flown (in km)				
Revenue passenger-km = Number of passengers carried x distance flown (in km)				
Passenger load factor = Revenue passenger-km expressed as a percentage of available seat-km				
Gross capacity = Cargo capacity production (in tonnes) x distance flown (in km)				
Cargo load = Cargo and mail load carried (in tonnes) x distance flown (in km)				
Cargo load factor = Cargo and mail load (in tonne-km) expressed as a percentage of gross capacity (in tonne-km)				

## DECEMBER 2025 OPERATING RESULTS

In December 2025, the Singapore Airlines (SIA) Group's passenger traffic rose 1.9% year-on-year, whilst passenger capacity grew 2.6%. The Group's passenger load factor (PLF) came in at 87.9%, with SIA and Scoot achieving monthly PLFs of 87.6% and 89.1% respectively.

Combined passenger carriage rose 4.8% year-on-year to 3.8 million, on the back of the year-end peak travel demand, setting a new monthly record<sup>1</sup> for the Group. This brings the total passenger carriage for 2025 to 41.6 million, 6.6% higher than the previous record of 39.0 million in 2024.

Cargo carriage rose 7.4% year-on-year, with increased freighter activity supported by traditional year-end demand. Cargo loads grew by 4.5%, outpacing the 1.6% expansion in cargo capacity. As a result, the cargo load factor was 1.6 percentage points higher at 55.2%.

During the month, Scoot launched passenger services to Labuan Bajo and Semarang in Indonesia, and Okinawa in Japan.

As of end-December 2025, the Group's passenger network<sup>2</sup> covered 134 destinations in 37 countries and territories. SIA and Scoot each served 79 destinations. The cargo network<sup>1</sup> comprised 138 destinations in 38 countries and territories.

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<sup>1</sup> The previous monthly record for the Group was 3.6 million passengers carried in December 2024

<sup>2</sup> Number of destinations, and countries and territories include Singapore