SIA GROUP
1H 2006/07 RESULTS
GROUP HIGHLIGHTS – 1H FY06/07

Highlights of Group’s Performance

- Record revenue $7,030 million (+9.9%)
- Operating profit $533 million (-8.7%)
- Net profit $868 million (+50.3%)
- Earnings per share 70.8 cents (+49.4%)
- Interim dividend per share 15.0 cents (+50.0%)
GROUP REVENUE – 1H FY06/07 ($ million)

<table>
<thead>
<tr>
<th></th>
<th>1H/02</th>
<th>1H/03</th>
<th>1H/04</th>
<th>1H/05</th>
<th>1H/06</th>
</tr>
</thead>
<tbody>
<tr>
<td>($ million)</td>
<td>5,229</td>
<td>4,172</td>
<td>5,779</td>
<td>6,395</td>
<td>7,030</td>
</tr>
</tbody>
</table>

+9.9%
GROUP EX-FUEL EXPENDITURE – 1H FY06/07 ($ million)

- 1H/02: $3,838
- 1H/03: $3,414
- 1H/04: $3,958
- 1H/05: $3,872
- 1H/06: $3,940

+1.7%
GROUP OPERATING PROFIT – 1H FY06/07 ($ million)

1H/05 Revenue: +635 (Increase in loads & yields)
Fuel: -619
Ex-Fuel: -67 (Higher other costs)
1H/06: 533 (-8.7%)
## GROUP RESULTS – 1H FY06/07

<table>
<thead>
<tr>
<th></th>
<th>1H/06</th>
<th>1H/05</th>
</tr>
</thead>
<tbody>
<tr>
<td>Earnings Per Share (¢)</td>
<td>70.8</td>
<td>47.4</td>
</tr>
<tr>
<td>Interim Dividend Per Share (¢)</td>
<td>15.0</td>
<td>10.0</td>
</tr>
<tr>
<td>Net Asset Value Per Share ($)</td>
<td>11.20</td>
<td>11.00</td>
</tr>
</tbody>
</table>
CONTRIBUTION TO GROUP OPERATING PROFIT – 1H FY06/07

- SIA
- SIAEC
- SATS
- Others

1H/05:
- SIA: 53.6%
- SIA Cargo: 11.5%
- SATS: 18.6%
- SIAEC: 10.2%
- Others: 6.1%

1H/06:
- SIA: 69.0%
- SIA Cargo: 5.4%
- SATS: 12.7%
- SIAEC: 18.2%
- Others: -5.3%
THE PARENT AIRLINE
1H 2006/07 RESULTS
Highlights of Company’s Performance

- Capacity growth (+3.1%)
- Passengers carriage (+7.6%)
- Passenger load factor 77.5% (+3.2% points)
- Passenger yield 10.7¢/pkm (+2.9%)
- Record revenue $5,481 million (+10.1%)
- Unit cost 7.8¢/ask (+8.3%)
- Operating profit $368 million (+17.7%)
<table>
<thead>
<tr>
<th></th>
<th>1H/06</th>
<th>1H/05</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total Revenue</td>
<td>5,480.6</td>
<td>4,978.3</td>
<td>+ 10.1</td>
</tr>
<tr>
<td>Total Expenditure</td>
<td>(5,112.5)</td>
<td>(4,665.6)</td>
<td>+ 9.6</td>
</tr>
<tr>
<td>Operating Profit</td>
<td>368.1</td>
<td>312.7</td>
<td>+ 17.7</td>
</tr>
</tbody>
</table>
### THE PARENT AIRLINE COMPANY
OPERATING PERFORMANCE – 1H FY06/07

<table>
<thead>
<tr>
<th></th>
<th>1H/06</th>
<th>1H/05</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Passenger Yield (¢/pkm)</td>
<td>10.7</td>
<td>10.4</td>
<td>+ 2.9</td>
</tr>
<tr>
<td>Unit Cost (¢/ask)</td>
<td>7.8</td>
<td>7.2</td>
<td>+ 8.3</td>
</tr>
<tr>
<td>Passenger Breakeven Load Factor (%)</td>
<td>72.9</td>
<td>69.2</td>
<td>+ 3.7 pts</td>
</tr>
</tbody>
</table>
THE PARENT AIRLINE COMPANY
OPERATING PERFORMANCE – 1H FY06/07

(Billion KM)

ASK
(+3.1%)
THE PARENT AIRLINE COMPANY
OPERATING PERFORMANCE – 1H FY06/07

(Billion KM)

ASK (+3.1%)
Passenger Load Factor (+3.2% pts)

RPK (+7.6%)

1H/05
74.3
1H/06
77.5
## THE PARENT AIRLINE COMPANY
### OPERATING PERFORMANCE – 1H FY06/07

<table>
<thead>
<tr>
<th></th>
<th>1H/06</th>
<th>1H/05</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>Passenger Load Factor (%)</td>
<td>77.5</td>
<td>74.3</td>
<td>+ 3.2 pts</td>
</tr>
<tr>
<td>Passenger Breakeven Load Factor (%)</td>
<td>72.9</td>
<td>69.2</td>
<td>+ 3.7 pts</td>
</tr>
<tr>
<td>Passenger Load Factor Spread (%)</td>
<td>4.6 pts</td>
<td>5.1 pts</td>
<td>- 0.5 pt</td>
</tr>
</tbody>
</table>
THE PARENT AIRLINE COMPANY
COST COMPOSITION – 1H FY06/07

- Fuel 39.8% (+6.6 pts)
- Others 21.7% (-3.4 pts)
- Aircraft Depreciation & Rental 10.1% (-1.3 pts)
- Aircraft 6.4% (+0.8 pt)
- Staff 14.6% (-1.9 pts)
- Airport Handling 7.4% (-0.8 pt)
THE PARENT AIRLINE COMPANY
COST ANALYSIS – 1H FY06/07

- **Fuel**: $2,033.5M (+31.3%)
- **Staff**: $744.3M (-3.1%)
- **Depr, Rentals & Carrying Costs**: $516.6M (-3.1%)
- **Airport Handling**: $377.4M (-1.0%)
- **AMO**: $329.5M (+25.6%)
- **Others**: $1,111.2M (-5.2%)
THE PASSENGER AIRLINE COMPANY
FUEL COST – 1H FY06/07

(U$/BBL) (U$ million)

1H/02 1H/03 1H/04 1H/05 1H/06

$720 622 954 1,549 2,034

31.35 35.22 49.22 73.84 89.53

(+31.3%)
THE PARENT AIRLINE COMPANY
FUEL COST ANALYSIS – 1H FY06/07

($ million)

1H/05  Volume  Price  Exchange  Hedging  1H/06

1,549  +62  +377  -95  +141  2,034

Increase in volume uplifted  Increase in weighted average fuel price  Weakening of USD against SGD  Lower hedging gain
SIA SUBSIDIARIES
1H 2006/07 RESULTS
### SUBSIDIARIES NET PROFIT/(LOSS) – 1H FY06/07 ($ million)

<table>
<thead>
<tr>
<th>Subsidiary</th>
<th>1H/06</th>
<th>1H/05</th>
<th>% Change</th>
</tr>
</thead>
<tbody>
<tr>
<td>SIAEC Group</td>
<td>138.4</td>
<td>105.6</td>
<td>+ 31.1</td>
</tr>
<tr>
<td>SATS Group</td>
<td>100.5</td>
<td>106.8</td>
<td>- 5.9</td>
</tr>
<tr>
<td>SilkAir</td>
<td>2.5</td>
<td>(2.5)</td>
<td>n.m.</td>
</tr>
<tr>
<td>SIA Cargo</td>
<td>(36.3)</td>
<td>45.0</td>
<td>n.m.</td>
</tr>
</tbody>
</table>
SIA CARGO OPERATING PERFORMANCE – GROWTH IN CARGO TRAFFIC

- April 2006: 10.9%
- May 2006: 3.7%
- June 2006: 2.5%
- July 2006: -1.2%
- August 2006: 1.2%
- September 2006: 6.0%
Cargo traffic growth picked up in September

Momentum building up to pre X’mas peak

Global economy uncertainty calls for caution
OUTLOOK

- Fuel Price
- Fuel Hedging Position
- Fleet Development
- A380 Delivery
- New Products
GROUP FUEL HEDGING POSITION – FY2006/07

• Budgeted Uplift Volume (M BBL) 36
• Hedging Target (%) 30-60
• Percentage Hedged (%) 55
• Average Hedged Price (USD/BBL) 81
## PASSENGER FLEET DEVELOPMENT – FY2006/07

<table>
<thead>
<tr>
<th>No. of Aircraft</th>
<th>As at 1 April 2006</th>
<th>90</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Aircraft Deliveries</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Boeing B777-300ER</td>
<td>9</td>
<td></td>
</tr>
<tr>
<td><strong>Aircraft Sold Off</strong></td>
<td></td>
<td></td>
</tr>
<tr>
<td>• Boeing B747-400</td>
<td>5</td>
<td></td>
</tr>
<tr>
<td><strong>As at 31 March 2007</strong></td>
<td>94</td>
<td></td>
</tr>
</tbody>
</table>
A380 Delivery

- A380 delivery schedule by end 2008

<table>
<thead>
<tr>
<th>Delivery Date</th>
<th>Aircraft</th>
</tr>
</thead>
<tbody>
<tr>
<td>October 2007</td>
<td>#1</td>
</tr>
<tr>
<td>January 2008</td>
<td>#2</td>
</tr>
<tr>
<td>February 2008</td>
<td>#3</td>
</tr>
<tr>
<td>April 2008</td>
<td>#4</td>
</tr>
<tr>
<td>June 2008</td>
<td>#5</td>
</tr>
<tr>
<td>July 2008</td>
<td>#6</td>
</tr>
</tbody>
</table>
NEW PRODUCTS

- New First, Business and Economy Class seats
- Next generation *KrisWorld* inflight entertainment system
THE Romance of Travel LIVES ON