

SIA 82nd BUSINESS MEETING

FY2015-16 Results

12 May 2016

**THE PARENT AIRLINE
FY2015/16
RESULTS**



THE PARENT AIRLINE COMPANY OPERATING PERFORMANCE – FY2015/16

	4Q/15	% Change	15/16	% Change
Available Seat-KM (million)	29,026	-0.2	118,367	-1.4
Revenue Pax-KM (million)	22,788	+2.9	94,267	+0.1
Passenger Load Factor (%)	78.5	+2.4 pts	79.6	+1.1 pts

Slide 3



THE PARENT AIRLINE COMPANY OPERATING PERFORMANCE – FY2015/16

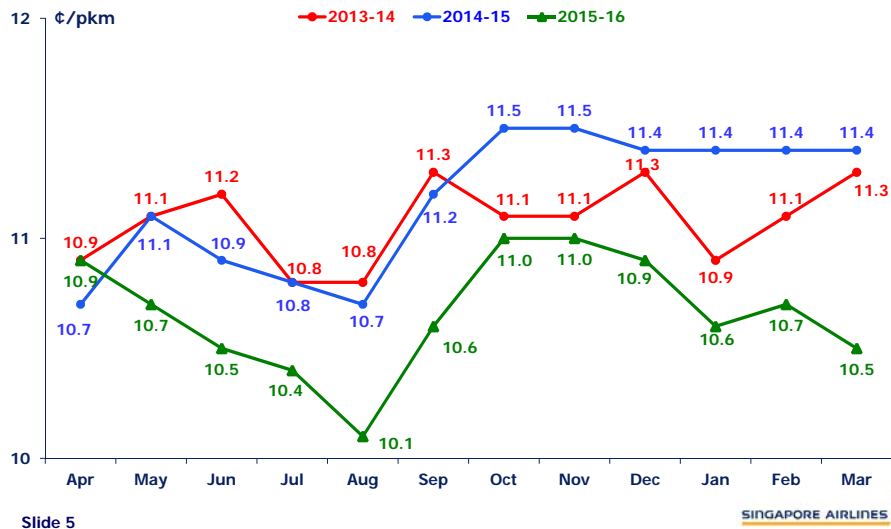
	4Q/15	% Change	15/16	% Change
Passenger Yield (¢/pkm)	10.6	-7.0	10.6	-5.4

Slide 4



THE PARENT AIRLINE COMPANY RESULTS – FY2015/16

Monthly Pax Yields (Including Fuel Surcharge)



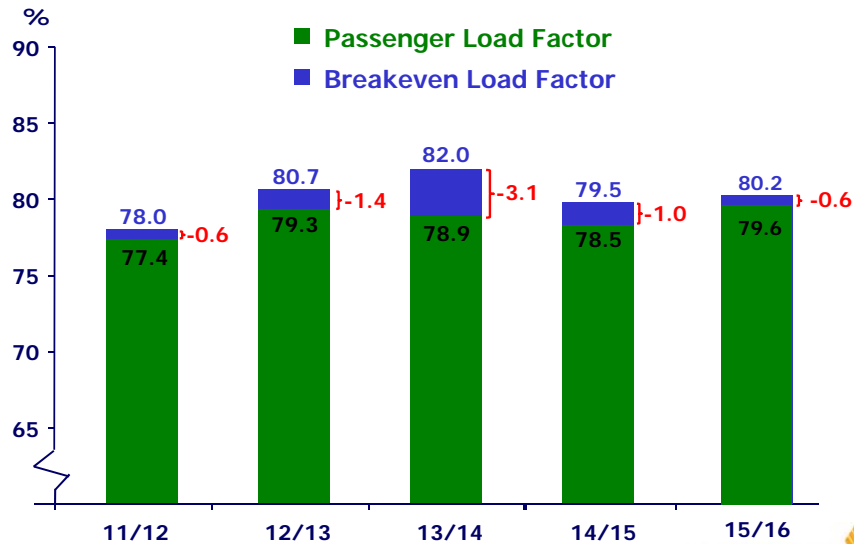
THE PARENT AIRLINE COMPANY OPERATING PERFORMANCE – FY2015/16

	4Q/15	% Change	15/16	% Change
Passenger Yield (¢/pkm)	10.6	-7.0	10.6	-5.4
Passenger Unit Cost (¢/ask)	8.3	-7.8	8.5	-4.5
Passenger Unit Ex- Fuel Cost (¢/ask)	5.8	+5.5	5.5	+5.8
Passenger Breakeven Load Factor (%)	78.3	-0.6 pt	80.2	+0.7 pt

Slide 6

SINGAPORE AIRLINES

THE PARENT AIRLINE COMPANY OPERATING PERFORMANCE



Slide 7

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THE PARENT AIRLINE COMPANY RESULTS – FY2015/16

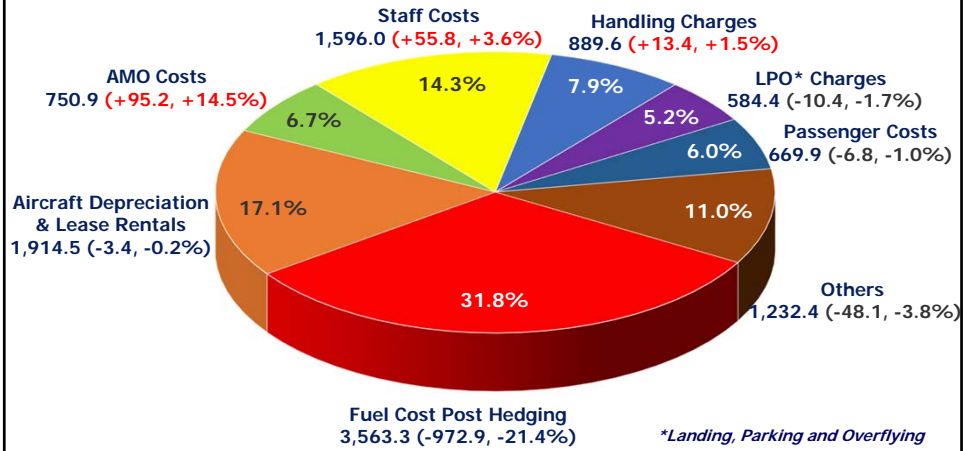
	4Q/15 \$million	Better/ (Worse) \$million	15/16 \$million	Better/ (Worse) \$million
Total Revenue	2,789	(213)	11,686	(732)
Total Expenditure	2,691	241	11,201	877
- Fuel Cost	486	238	2,637	1,442
- Fuel Hedging Loss	235	52	926	(469)
- Ex-fuel Cost	1,970	(49)	7,638	(96)
Operating Profit	98	28	485	145
Operating Profit Margin (%)	3.5	1.2 pts	4.2	1.5 pts

Slide 8

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THE PARENT AIRLINE COMPANY COST COMPOSITION – FY2015/16

Cost Composition (\$M)

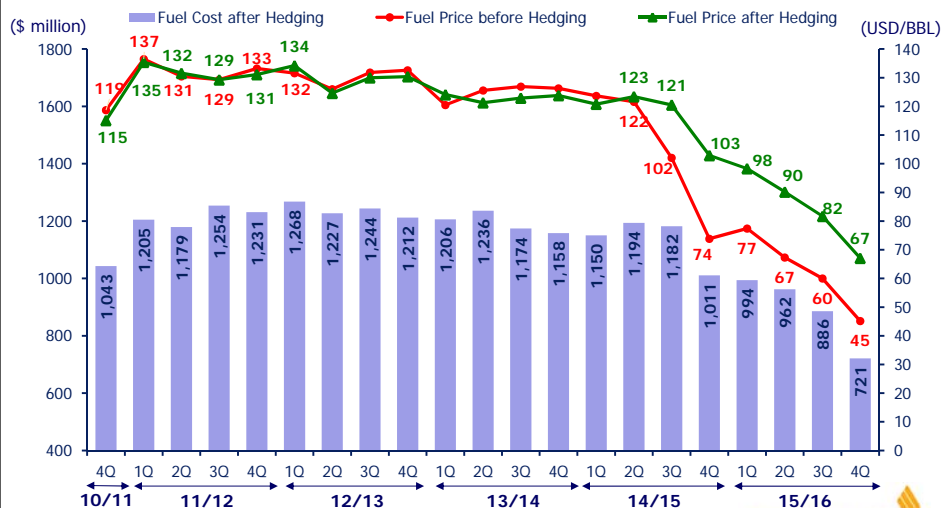


Slide 9



THE PARENT AIRLINE COMPANY FUEL PRICE AND EXPENDITURE - TREND

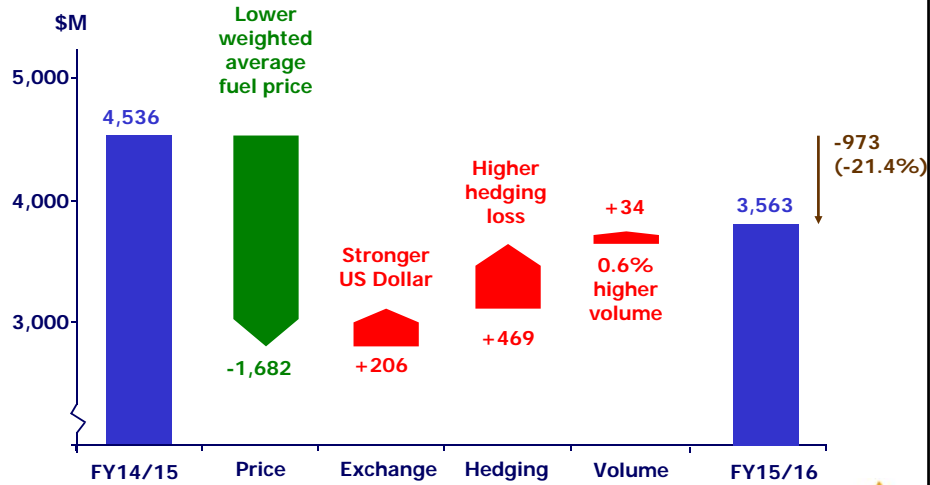
Fuel Price After Hedging



Slide 10



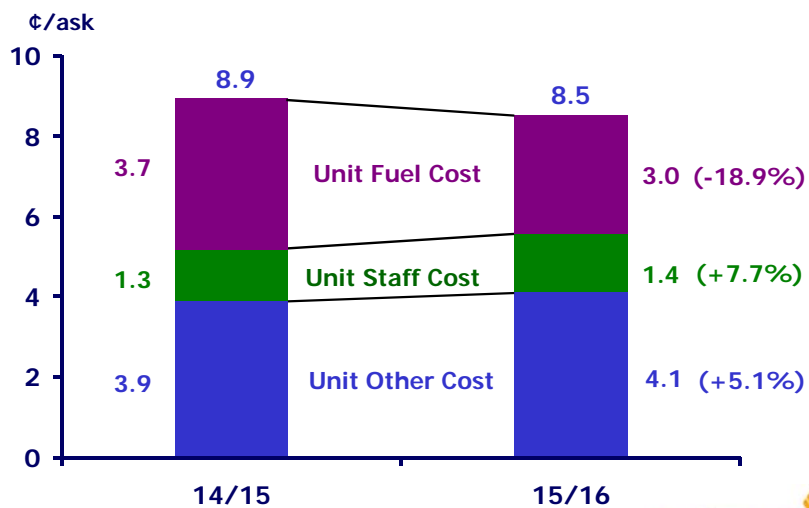
THE PARENT AIRLINE COMPANY FUEL EXPENDITURE – FY2015/16



Slide 11

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THE PARENT AIRLINE COMPANY UNIT COST ANALYSIS – FY2015/16



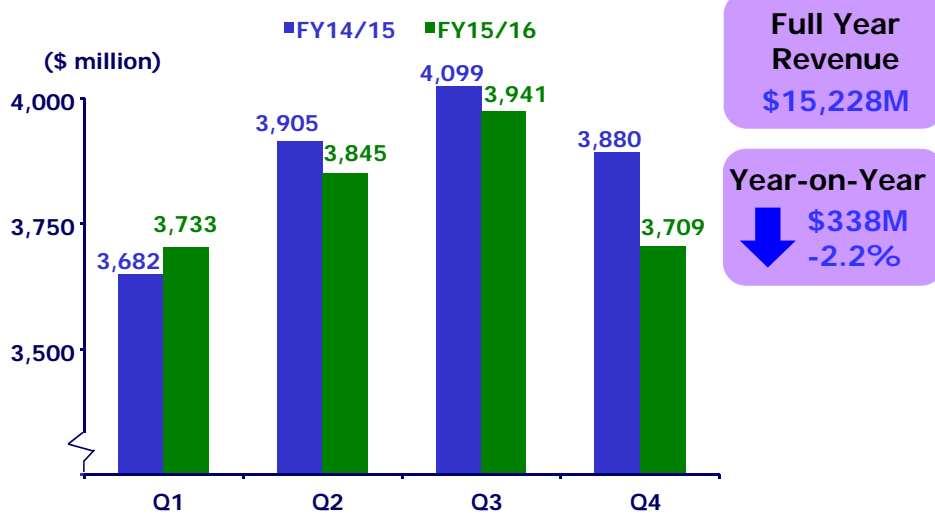
Slide 12

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SIA GROUP FY2015/16 RESULTS



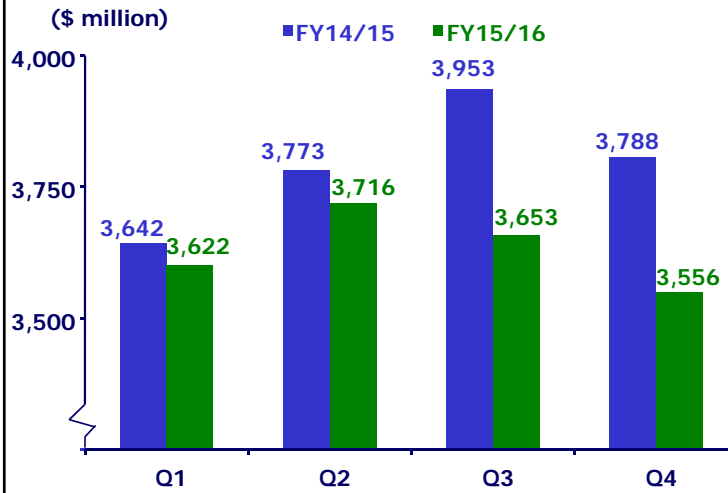
GROUP REVENUE – FY2015/16



Slide 14



GROUP EXPENDITURE – FY2015/16



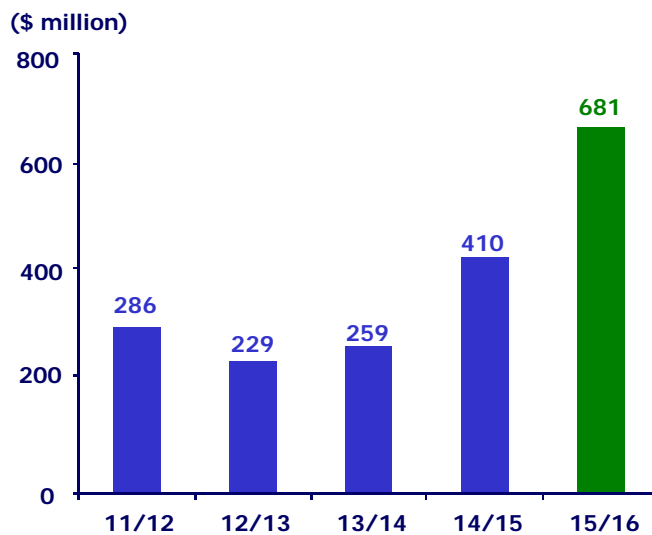
**Full Year
Expenditure**
\$14,547M

Year-on-Year
↓ \$609M
-4.0%

Slide 15

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GROUP OPERATING PROFIT – FY2015/16



**Full Year
Op Profit**
\$681M

Year-on-Year
↑ \$271M
+66.1%

Slide 16

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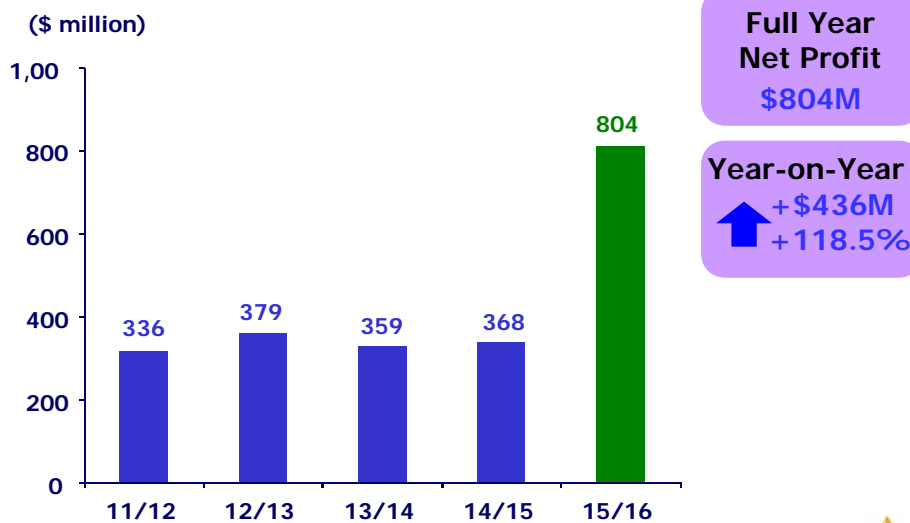
CONTRIBUTION TO GROUP OPERATING PROFIT – FY2015/16 (\$ million)

	<u>15/16</u>	<u>14/15</u>	<u>Change</u>	<u>% Change</u>
Singapore Airlines	485	340	+ 145	+ 42.6
SIA Engineering	104	84	+ 20	+ 23.8
SIA Cargo	(50)	(22)	- 28	- 127.3
SilkAir	91	41	+ 50	+ 122.0
Scoot	28	(67)	+ 95	n.m.
Tiger Airways	14	(9)	+ 23	n.m.

Slide 17



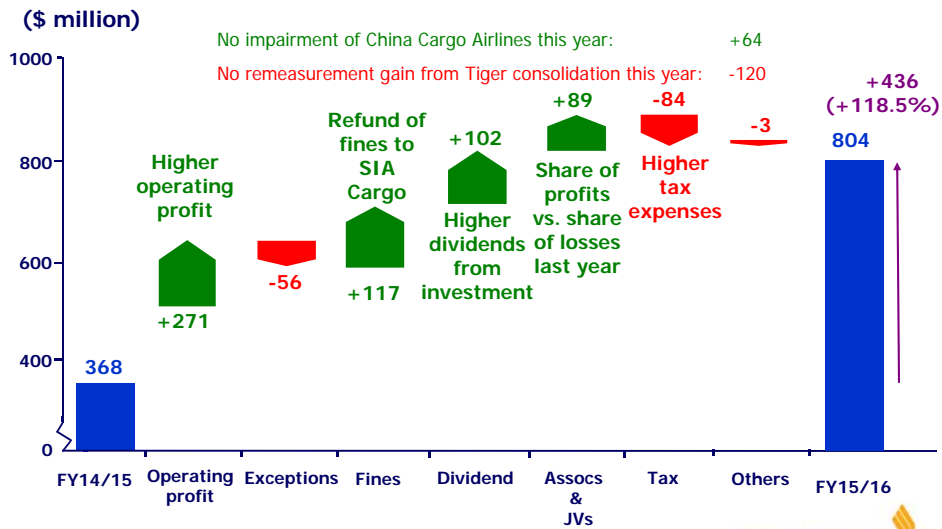
GROUP NET PROFIT – FY2015/16



Slide 18



GROUP PROFIT ATTRIBUTABLE TO OWNERS OF PARENT – FY2015/16



DIVIDENDS – FY2015/16

	<u>15/16</u>	<u>14/15</u>
Earnings Per Share (¢)	69.0	31.4
Interim Dividend Per Share (¢)	10.0	5.0
Proposed Final Dividend Per Share (¢)	35.0	17.0
Total Dividend Per Share (¢)	45.0	22.0

Slide 20

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THANK YOU